

CROWN FLOORING LTD | CARBON REDUCTION PLAN

2021 baseline • Financial year March–February • Net Zero commitment: 2050

01 COMMITMENT TO ACHIEVING NET ZERO

Crown Flooring Ltd is committed to achieving Net Zero greenhouse gas emissions by 2050. The company measures emissions across Scopes 1, 2 and 3 and monitors performance relative to turnover, providing a consistent assessment of carbon efficiency as the business develops.

02 REVISION TO SCOPE 3 REPORTING AND HISTORICAL BASELINE

Crown Flooring has expanded its Scope 3 assessment to more fully reflect emissions arising from the delivery of its flooring and associated works. The revised methodology includes purchased materials, stock consumables, subcontracted services and waste management alongside previously reported emissions sources.

The expanded assessment has been applied retrospectively to the original 2021 reporting baseline and subsequent financial years using available historical operational and financial information and relevant UK Government conversion factors. Accordingly, previously reported actual emissions and carbon intensity have been restated. This reflects improved reporting coverage, not an equivalent increase in operational emissions.

The original target baseline and carbon reduction trajectory are retained exactly as set in the existing plan. The 2021 restated actual emissions baseline is reported separately from the target baseline.

03 ANNUAL EMISSIONS PERFORMANCE | kgCO₂e

Financial year	Scope 1	Scope 2	Scope 3	Total kgCO ₂ e
2021	639,785	569	4,239,958	4,880,312
2022	708,302	5,254	4,723,562	5,437,118
2023	756,553	6,025	4,850,608	5,613,186
2024	852,506	33,408	4,353,269	5,239,183
2025	659,882	13,946	3,839,996	4,513,824
2026	405,863	2,466	2,293,470	2,701,799

FY2026 figures are provisional and represent the period recorded to date. Figures are rounded to the nearest kgCO₂e.

04 TURNOVER-ADJUSTED CARBON INTENSITY | kgCO₂e/£

Carbon intensity = total reported kgCO₂e ÷ annual turnover (£). This measure supports year-on-year comparisons alongside changes in business activity.

Financial year	Turnover (£)	Actual kgCO ₂ e/£	Target kgCO ₂ e/£	Difference
2021	£15,624,110	0.31236	0.33333	0.0210
2022	£17,217,670	0.31579	0.32184	0.0061
2023	£19,836,086	0.28298	0.31034	0.0274
2024	£18,746,467	0.27948	0.29885	0.0194
2025	£18,464,559	0.24446	0.28736	0.0429
2026			0.27586	

FY2026 actual intensity is not shown until turnover is populated. Target intensity values reproduce the existing workbook trajectory.

05 ESTABLISHED CARBON REDUCTION TARGETS | UNCHANGED

Target measure	Value
Original target emissions base	5,000,000 kgCO ₂ e
Reference turnover	£15,000,000
Original target carbon intensity	0.333333 kgCO ₂ e/£
2035 target carbon intensity	0.172415 kgCO ₂ e/£
Net Zero objective	2050

The expansion of Scope 3 has resulted in a restatement of actual emissions from FY2021 onwards. It does not change the company's established target baseline, its target trajectory or its commitment to Net Zero by 2050.

06 PROGRESS AGAINST TARGETS

Actual carbon intensity reduced from 0.31236 kgCO₂e/£ in FY2021 to 0.24446 kgCO₂e/£ in FY2025, an improvement of approximately 21.7% against the restated actual baseline. FY2025 actual intensity is below the existing FY2025 target of 0.28736 kgCO₂e/£. FY2026 remains provisional and is not directly comparable with completed financial years.

07 CARBON REDUCTION INITIATIVES

Environmental management: maintaining ISO 14001 certification and monitoring fuel and energy consumption to avoid unnecessary use.

Waste and packaging: segregation, reuse and recycling of cardboard, polystyrene, paper, packaging and recoverable flooring/construction waste; responsible recycling of computers, printer cartridges and fluorescent tubes.

Paper and equipment: electronic administration and correspondence, multifunction office equipment and energy-efficient replacements (including LED lighting) as assets reach the end of their life.

Fleet and procurement: fuel efficiency and emissions considered during vehicle replacement; monitoring mileage and vehicle use; sourcing materials locally where practicable and considering suppliers' environmental performance.

Awareness and future action: encouraging supplier environmental responsibility, employee awareness and CPD on sustainability, and consideration of renewable electricity procurement.

08 REPORTING METHODOLOGY AND GOVERNANCE

Emissions reporting uses recorded operational activity, energy consumption, purchasing expenditure and waste information with applicable UK Government greenhouse gas conversion factors. Scope 1 and Scope 2 are assessed alongside the expanded Scope 3 categories. Crown's March–February financial year is used throughout. Historical comparisons are presented on the revised basis, with FY2026 provisional pending year-end completion.

The Carbon Reduction Plan is reviewed at least annually. The revised methodology and any future changes to emissions data or conversion factors should be documented to preserve comparability and transparency.

09 DECLARATION AND SIGN-OFF

This Carbon Reduction Plan records Crown Flooring Ltd's commitment to Net Zero, its expanded Scope 3 methodology and its performance against established reduction targets. Reporting is intended to follow the GHG Protocol corporate and value chain principles, relevant UK Government conversion factors and applicable procurement reporting requirements, subject to management review and approval.

Approved by	Edd Horler
Position	Managing Director
Organisation	Crown Flooring Ltd
Approval date	23/10/2026
Review frequency	At least annually

Prepared for review | Scope 3 methodology retrospectively applied to the 2021 baseline | Target baseline unchanged

Target emissions based on £15m turnover (original baseline)

Year	Target Emissions	Emission Intensity	% Decrease	Actual Emissions	Turnover	Emissions/turnover
2021	5,000,000.00	0.3333	0.00%	4,880,311.90	15,624,110	0.3124
2022	4,827,587.00	0.3218	3.45%	5,437,117.54	17,217,670	0.3158
2023	4,655,174.00	0.3103	6.90%	5,613,186.39	19,836,086	0.2830
2024	4,482,761.00	0.2989	10.34%	5,239,183.48	18,746,467	0.2795
2025	4,310,348.00	0.2874	13.79%	4,513,823.69	18,464,559	0.2445
2026	4,137,935.00	0.2759	17.24%	2,701,896.76	0	0.0000
2027	3,965,522.00	0.2644	20.69%	0.00	0.00	0.0000
2028	3,793,109.00	0.2529	24.14%	0.00	0.00	0.0000
2029	3,620,696.00	0.2414	27.59%	0.00	0.00	0.0000
2030	3,448,283.00	0.2299	31.03%	0.00	0.00	0.0000
2031	3,275,870.00	0.2184	34.48%	0.00	0.00	0.0000
2032	3,103,457.00	0.2069	37.93%	0.00	0.00	0.0000
2033	2,931,044.00	0.1954	41.38%	0.00	0.00	0.0000
2034	2,758,631.00	0.1839	44.83%	0.00	0.00	0.0000
2035	2,586,218.00	0.1724	48.28%	0.00	0.00	0.0000
2036	2,413,805.00	0.1609	51.72%	0.00	0.00	0.0000
2037	2,241,392.00	0.1494	55.17%	0.00	0.00	0.0000
2038	2,068,979.00	0.1379	58.62%	0.00	0.00	0.0000
2039	1,896,566.00	0.1264	62.07%	0.00	0.00	0.0000
2040	1,724,153.00	0.1149	65.52%	0.00	0.00	0.0000
2041	1,551,740.00	0.1034	68.97%	0.00	0.00	0.0000
2042	1,379,327.00	0.0920	72.41%	0.00	0.00	0.0000
2043	1,206,914.00	0.0805	75.86%	0.00	0.00	0.0000
2044	1,034,501.00	0.0690	79.31%	0.00	0.00	0.0000
2045	862,088.00	0.0575	82.76%	0.00	0.00	0.0000
2046	689,675.00	0.0460	86.21%	0.00	0.00	0.0000
2047	517,262.00	0.0345	89.65%	0.00	0.00	0.0000
2048	344,849.00	0.0230	93.10%	0.00	0.00	0.0000
2049	172,436.00	0.0115	96.55%	0.00	0.00	0.0000
2050	23.00	0.0000	100.00%	0.00	0.00	0.0000

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